AIRDRIE FOOD BANK

FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2025

| | Page |
|---|--------|
| INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT | 1 - 2 |
| FINANCIAL STATEMENTS | |
| Statement of Financial Position | 3 |
| Statement of Revenues and Expenditures | 4 |
| Statement of Changes in Net Assets | 5 |
| Statement of Cash Flows | 6 |
| Notes to Financial Statements | 7 - 15 |





INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Directors of Airdrie Food Bank

We have reviewed the accompanying financial statements of Airdrie Food Bank (the Organization) that comprise the statement of financial position as at June 30, 2025, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

(continues)

Independent Practitioner's Review Engagement Report to the Directors of Airdrie Food Bank (continued)

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Airdrie Food Bank as at June 30, 2025, and the results of its operations and its cash flows for the year then ended in accordance with ASNPO.

NUMIS CPAS Inc.

Airdrie, Alberta October 16, 2025 Numis CPAs Professional Corporation, Chartered Professional Accountants

AIRDRIE FOOD BANK STATEMENT OF FINANCIAL POSITION JUNE 30, 2025

| | 2025 \$ | 2024 \$ |
|--|---|---------------------------------|
| ASSETS | | |
| CURRENT | | |
| Cash and cash equivalents (Note 3) | 378,523 | 440,174 |
| Restricted cash - AGLC (Note 4) | 49,091 | 2,127 |
| Restricted cash - internal reserves (Note 4) | 532,237 | 1,230,927 |
| Contributions receivable (Note 5) | - | 939 |
| Goods and services tax receivable | 63,101 | 8,757 |
| Prepaid expenses (Note 6) | 19,661 | 17,192 |
| Security deposits recoverable | 5,390 | 55,390 |
| | 1,048,003 | 1,755,506 |
| PROPERTY AND EQUIPMENT (Note 7) | 3,318,548 | 1,055,061 |
| | 4,366,551 | 2,810,567 |
| LIABILITIES AND NET AS | SEIS | |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) | 90,850 63,574 7,861 | 68,921 - - |
| CURRENT Accounts payable and accrued liabilities | 63,574 7,861 | 68,921 - - - 68,921 |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) | 63,574 | - - |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) Current portion of obligations under capital lease (Note 9) | 63,574 7,861 162,285 | - - |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) Current portion of obligations under capital lease (Note 9) LONG TERM DEBT (Note 8) | 63,574 7,861 162,285 1,587,154 | - 68,921 - - |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) Current portion of obligations under capital lease (Note 9) LONG TERM DEBT (Note 8) OBLIGATIONS UNDER CAPITAL LEASE (Note 9) | 63,574 7,861 162,285 1,587,154 73,283 | - 68,921 - - |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) Current portion of obligations under capital lease (Note 9) LONG TERM DEBT (Note 8) OBLIGATIONS UNDER CAPITAL LEASE (Note 9) DEFERRED CONTRIBUTIONS (Note 10) | 63,574 7,861 162,285 1,587,154 73,283 863,290 | 68,921 - - 826,334 |
| CURRENT Accounts payable and accrued liabilities Current portion of long term debt (Note 8) Current portion of obligations under capital lease (Note 9) LONG TERM DEBT (Note 8) OBLIGATIONS UNDER CAPITAL LEASE (Note 9) DEFERRED CONTRIBUTIONS (Note 10) | 63,574 7,861 162,285 1,587,154 73,283 863,290 5,152 | - |

COMMITMENTS (Note 11)

| APPROVED BY THE DIRECTOR | |
|--------------------------|---------|
| | |
| | Directo |

AIRDRIE FOOD BANK STATEMENT OF REVENUES AND EXPENDITURES YEAR ENDED JUNE 30, 2025

| | 2025 | 2024 |
|--|-----------|---|
| | \$ | \$ |
| | | |
| REVENUES | 1 002 027 | 1 272 201 |
| Donations and grants (Note 9) | 1,093,936 | 1,373,381 |
| Interest | 36,644 | 80,108 |
| AGLC revenue | 46,908 | 39,803 |
| Special events Rental revenue | 159,871 | 104,486 |
| Rental revenue | 72,652 | - |
| | 1,410,011 | 1,597,778 |
| OPERATING EXPENSES | | |
| Salaries and wages | 942,151 | 809,522 |
| Food purchases | 192,243 | 194,456 |
| Land and storage rent | 72,890 | 62,870 |
| Interest on long term debt | 68,892 | - |
| Repairs and maintenance | 50,896 | 87,581 |
| Utilities | 50,083 | 44,367 |
| Supplies | 36,175 | 39,623 |
| Volunteer appreciation | 28,718 | 21,295 |
| Fundraising | 28,048 | 28,230 |
| Vehicle | 20,555 | 19,408 |
| Service providers | 19,475 | 23,032 |
| Professional fees | 19,062 | 22,712 |
| Insurance | 12,031 | 9,909 |
| Office | 11,294 | 10,802 |
| Advertising and promotion | 6,019 | 9,240 |
| Travel | 5,704 | 4,350 |
| Property taxes | 4,537 | - |
| Interest and bank charges | 3,202 | 1,799 |
| Business taxes, licenses and memberships | 1,597 | 971 |
| Interest on obligations under capital lease | 1,572 | |
| | 1,575,144 | 1,390,167 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM | , , | , |
| OPERATIONS | (165,133) | 207,611 |
| OTHER INCOME (EXPENSES) | | |
| Amortization of deferred contributions for capital assets (<i>Note 10</i>) | 76,080 | 34,627 |
| Amortization of deferred contributions for capital assets (<i>Note 10</i>) Amortization of capital assets | (150,872) | (96,613 |
| Amoruzation of capital assets | (150,872) | (90,013 |
| | (74,792) | (61,986 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | (239,925) | 145,625 |

AIRDRIE FOOD BANK STATEMENT OF CHANGES IN NET ASSETS YEAR ENDED JUNE 30, 2025

| | 2025 \$ | 2024 \$ |
|---|------------------------|----------------------|
| NET ASSETS - BEGINNING OF YEAR DEFICIENCY OF REVENUES OVER EXPENSES | 1,915,312 (239,925) | 1,769,687 145,625 |
| NET ASSETS - END OF YEAR (Note 13) | 1,675,387 | 1,915,312 |

AIRDRIE FOOD BANK STATEMENT OF CASH FLOWS YEAR ENDED JUNE 30, 2025

| | 2025 \$ | 2024 \$ |
|--|---|-------------------------------|
| | | |
| CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES | | |
| Excess of revenues over expenses | (239,925) | 145,625 |
| Item not affecting cash: | 150.050 | 06.613 |
| Amortization of property and equipment | 150,872 | 96,613 |
| | (89,053) | 242,238 |
| Changes in non-cash working conital | | |
| Changes in non-cash working capital: Restricted cash - AGLC | (46,964) | 37,800 |
| Restricted cash - AGLC Restricted cash - internal reserves | 698,690 | 39,829 |
| Contributions receivable | 939 | 2,005 |
| Accounts payable and accrued liabilities | 21,928 | 4,249 |
| Prepaid expenses | (2,469) | (2,310) |
| Goods and services tax receivable | (54,344) | 2,136 |
| Security deposits recoverable | 50,000 | (50,000) |
| Security deposits recoverable Security deposit held | 5,152 | (50,000) |
| Deferred contributions | 36,956 | (110,518 |
| | 709,888 | |
| | /09,000 | (76,809) |
| Cash provided by operating activities | 620,835 | 165,429 |
| CASH USED IN INVESTING ACTIVITIES | | |
| Purchase of property and equipment | (2,414,359) | (88,437) |
| FINANCING ACTIVITIES | CDD | |
| Proceeds from long term debt | 1,687,500 | |
| Repayment of long term debt | (36,772) | - |
| Proceeds from obligations under capital lease | 83,667 | _ |
| Repayment of obligations under capital lease | (2,522) | _ |
| Repayment of congations under capital lease | (2,322) | |
| | | |
| Cash flow from financing activities | 1,731,873 | - |
| Cash flow from financing activities INCREASE (DECREASE) IN CASH FLOW | 1,731,873 (61,651) | 76,992 |
| | | |
| INCREASE (DECREASE) IN CASH FLOW | (61,651) | 363,182 |
| INCREASE (DECREASE) IN CASH FLOW Cash - beginning of year CASH - END OF YEAR (Note 3) | (61,651) 440,174 | 363,182 |
| INCREASE (DECREASE) IN CASH FLOW Cash - beginning of year CASH - END OF YEAR (Note 3) CASH AND CASH EQUIVALENTS CONSIST OF: | (61,651) 440,174 378,523 | 363,182 440,174 |
| INCREASE (DECREASE) IN CASH FLOW Cash - beginning of year CASH - END OF YEAR (Note 3) CASH AND CASH EQUIVALENTS CONSIST OF: Cash | (61,651) 440,174 378,523 311,690 | 363,182 440,174 356,090 |
| INCREASE (DECREASE) IN CASH FLOW Cash - beginning of year CASH - END OF YEAR (Note 3) CASH AND CASH EQUIVALENTS CONSIST OF: | (61,651) 440,174 378,523 | 363,182 |

1. NATURE OF OPERATIONS

Airdrie Food Bank (the "Organization") is a not-for-profit charitable organization incorporated under the Societies Act of Alberta. The purpose of the Organization is to collect and distribute food to those in need and educate the community on hunger-related issues.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO) and, in management's opinion, with consideration of materiality and within the framework of the following accounting policies:

(a) Cash and cash equivalents

Cash includes funds held with financial institutions. Cash equivalents consist of near-cash balances held in the form of gift cards from major retail grocery stores. These balances are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

(b) Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

| Buildings | 4% | declining balance method |
|-------------------------|-------|--------------------------|
| Vehicles | 30% | declining balance method |
| Computer equipment | 55% | declining balance method |
| Equipment and furniture | 20% | declining balance method |
| Leasehold improvements | 5-20% | declining balance method |

(c) Contributions receivable

Contributions receivable are recognized when the receivable amount can be reasonably estimated and collection is reasonably assured.

(d) Revenue recognition

Airdrie Food Bank follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted contributions received for the purchase of capital assets are initially deferred and recognized as revenue over the useful life of the asset.

Seminar fees are recognized as revenue when the seminars are held.

(e) Contributed food, materials and services

The Organization records the value of donated food, materials and services when the fair value can be reasonably estimated and when they are used in the normal course of the Organization's operations and would otherwise have been purchased.

(f) Inventory

As part of the distribution of hampers, the Organization must purchase certain perishable items. The Organization purchases these on an as needed basis and therefore does not maintain an inventory balance.

(continues)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value. The Organization subsequently measures all its financial assets and liabilities at cost or amortized cost. Changes in the fair value of these financial instruments are recognized in income in the period incurred.

Financial assets measured at amortized cost include cash and cash equivalents, restricted cash, contributions receivable, and goods and services tax receivable.

Financial liabilities measured at amortized cost include the accounts payable and accrued liabilities, long term debt, and obligations under capital lease.

Transaction costs related to financial instruments that will be subsequently measured at fair value are recognized in income in the period incurred. Transaction costs related to financial instruments subsequently measured at amortized cost are included in the original cost of the asset or liability and recognized in income over the life of the instrument using the straight-line method.

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there is an indication of impairment, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in income. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in income.

(h) Use of estimates

The preparation of the financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and revenue and expenses during the reporting period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of property and equipment.

These estimates and assumptions are reviewed periodically as adjustments become necessary, they are reported in the statement of excess of revenues over expenses in the periods in which they become known.

(i) Income taxes

The Organization is a charitable organization under the Income Tax Act (the "Act"). As such, they are exempt from filing an income tax return and are able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Organization must meet the certain requirements within the Act. In the opinion of management, these requirements have been met.

| 3. CASH | | |
|------------------|------------|------------|
| | 2025 \$ | 2024 \$ |
| Cash | | |
| Cash | 311,690 | 356,090 |
| Cash equivalents | | |
| Cash equivalents | 66,833 | 84,084 |
| | 378,523 | 440,174 |

4. RESTRICTED CASH

Externally restricted cash includes funds which have been collected through casino proceeds and are therefore governed by the Alberta Gaming, Liquor & Cannabis Commission. The Organization must use gaming proceeds within 24-months following receipt.

| | 2025 | 2024 |
|------------------------|--------|-------|
| | \$ | \$ |
| | | |
| Restricted cash - AGLC | | |
| AGLC account - ATB | 49,091 | 2,127 |

The Organization has internally restricted funds for specific purposes, below are the details on the current allocation of these reserves.

| | 2025 | 2024 |
|--------------------------------------|----------|-----------|
| | \$ | \$ |
| Restricted cash - internal reserves | | |
| Operating reserve | 360,972 | 356,280 |
| Disaster reserve | <u>-</u> | 75,000 |
| Capital reserve | 87,265 | 704,151 |
| Capital maintenance & repair reserve | 84,000 | 95,496 |
| | 532,237 | 1,230,927 |

Restricted cash balances are held, separately, in 90-day Notice Demand accounts which bear interest at prime less 1.95%.

5. CONTRIBUTIONS RECEIVABLE

Contributions receivable consist of donations and grants that were completed prior to the end of fiscal year but the cash was received subsequent to June 30, 2025. As at year end, there were no such outstanding balances. However, the Organization received a donation commitment from a donor in the form of a 48-month vehicle lease (Note 9). Under this arrangement, the donor has committed to make total lease payments of \$47,932 on behalf of the Organization over the lease term. These donated lease payments are recognized as contribution income in the period in which the related payments are made.

| 6. PREPAID EXPENSES | | |
|---------------------|----------|--------|
| | 2025 | 2024 |
| | <u> </u> | \$ |
| Insurance | 6,834 | 5,135 |
| Wellness fund | 12,042 | 10,290 |
| Other | 785 | 1,767 |
| | 19,661 | 17,192 |

7. PROPERTY AND EQUIPMENT

| | Cost \$ | Accumulated amortization \$ | 2025 Net book value \$ | 2024 Net book value \$ |
|-------------------------|------------|-----------------------------|---------------------------------|---------------------------------|
| Buildings | 2,397,585 | 101,897 | 2,295,688 | 27,377 |
| Vehicles | 257,254 | 136,220 | 121,034 | 71,311 |
| Computer equipment | 27,911 | 26,082 | 1,829 | 2,122 |
| Equipment and furniture | 163,832 | 75,873 | 87,959 | 94,461 |
| Leasehold improvements | 1,474,774 | 662,736 | 812,038 | 859,790 |
| | 4,321,356 | 1,002,808 | 3,318,548 | 1,055,061 |

The property and equipment balance includes assets acquired using casino proceeds. The assets have a net book value of \$6,409 (2024 - \$8,011).

The following asset, included in the balances listed above, is held under capital lease Note 9:

| | Cost \$ | Accumulated amortization \$ | 2025 Net book value \$ | 2024 Net book value \$ |
|----------|------------|-----------------------------|---------------------------------|---------------------------------|
| Vehicles | 83,667 | 12,550 | 71,117 | - |

| 8. LONG TERM DEBT | | |
|---------------------------------|-----------|------|
| | 2025 | 2024 |
| | J. | Ψ |
| ATB business term loan | 1,650,728 | - |
| Amounts payable within one year | (63,574) | - |
| | 1,587,154 | - |

The loan bears interest at prime + 0.25% per annum and is repayable through blended monthly payments of \$11,650. The loan matures December 31, 2025 and is secured by the underlying asset, which has a carrying value of \$2,269,406.

While the stated maturity date is December 31, 2025, the loan is structured to permit an annual review of the loan terms so that they may be adjusted to reflect the prevailing interest rates and ensure the loan continues to be appropriately amortized. Accordingly, the liability has been presented in the financial statements based on the amortization terms outlined in the loan renewal agreement dated December 2, 2024.

Principal repayment terms are approximately:

| | \$ |
|------------|-----------|
| 2026 | 63,574 |
| 2027 | 66,627 |
| 2028 | 69,827 |
| 2029 | 73,180 |
| 2030 | 76,695 |
| Thereafter | 1,300,825 |
| | |
| | 1,650,728 |

9. OBLIGATIONS UNDER CAPITAL LEASE

During the year, the Organization received the benefit of a donated 48-month vehicle lease. Under the terms of this arrangement, the donor is responsible for making all lease payments over the full lease term. Accordingly, while the related lease obligation is presented as a liability, the Organization has neither a contractual nor constructive obligation to make the associated payments, and no cash outflows are expected in respect of these lease payments.

The Organization's only potential cost arises from the option to purchase the vehicle at the end of the lease term for an estimated amount of \$50,000, which has been included in the capital lease obligation.

| | 2025 | 2024 |
|---|---------|------|
| | \$ | \$ |
| 48-month vehicle lease maturing February 28, 2029 | 81,144 | - |
| Amounts payable within one year | (7,861) | |
| | 73,283 | _ |

The lease bears interest at 5.70% per annum and is repayable through blended monthly payments of \$1,024 which are paid in full by the aforementioned donor. The lease is secured by the underlying asset, which has a carrying value of \$64,346.

Future minimum capital lease payments are approximately:

| | \$ |
|---------------------------------------|--------|
| 2026 | 12,282 |
| 2027 | 12,282 |
| 2028 | 12,282 |
| 2029 | 58,190 |
| | |
| Total minimum payments | 95,036 |
| Less interest amount at various rates | 13,892 |
| Present value of minimum payments | 81,144 |
| Less current portion | 7,861 |
| | 73,283 |

Lease payments totaling \$4,194 were made by the donor on behalf of the Organization which have been recognized as revenue under donations and grants.

| 0. DEFERRED CONTRIBUTIONS | 2025 | 2024 |
|---|--------------|---------|
| | 2025 | 2024 |
| | <u> </u> | \$ |
| a. Summary of the balance | | |
| AGLC funding | 55,499 | 10,138 |
| Airdrie & District Community Foundation | 10,000 | - |
| Building donations and grants | 616,778 | 658,178 |
| Dream Community Foundation | 15,000 | - |
| Food Banks Alberta | - | 2,548 |
| Food Banks Alberta - capacity grant | 25,000 | - |
| Food Banks Canada - access grant | 10,745 | - |
| Food Banks Canada - after the bell | 5,040 | 4,200 |
| Food Banks Canada - capital assets | 47,122 | 64,795 |
| Food Banks Canada - standards grant | 6,778 | - |
| Government of Canada - community services recovery fund | 57,663 | 72,079 |
| Walmart Fight Hunger Spark Change Campaign | 13,665 | 14,396 |
| | 863,290 | 826,334 |

Deferred contributions represent unspent donations received by the Organization designated by the donor for a specific purpose.

| | 2025 \$ | 2024 \$ |
|---|------------|------------|
| b. Summary of movements | ess | |
| Opening balance | 826,334 | 936,852 |
| Contributions received in the year | 195,745 | 171,588 |
| Contributions recognized as revenue in the year | (158,789) | (282,106) |
| | 863,290 | 826,334 |

\$76,080 (2024 - \$34,627) of the contributions recognized as revenue in the year relates to funding for purchased property and equipment made in prior years.

11. COMMITMENTS

The Organization leases land in Airdrie from the City for \$500 per annum. The Airdrie land lease expires July 31, 2027 but contains two additional term extensions each for five years.

The Organization entered into new lease agreement for a warehouse facility in the North end of Airdrie that commenced February 1, 2023 for a 5-year term. Future minimum annual rent is as follows until the expiry of the lease:

| | | \$ |
|------|----|---------|
| 2026 | | 43,867 |
| 2027 | | 44,800 |
| 2028 | _ | 26,133 |
| | \$ | 114,800 |

12. CONTRIBUTED MATERIALS AND SERVICES

Donations and grants includes \$57,320 (2024 - \$79,401) of contributed materials and services that the Organization did issue tax receipts for.

An estimated total amount of 1,608,804 pounds (2024 - 1,284,240 pounds) was collected by the Organization. Food Banks Canada estimates the value of donated food to be \$3.58 (2024 - \$3.52) per pound. If the Organization reported the distributed food in the statement of revenues and expenditures, donation revenue and food purchase expense would both increase by \$5,759,519 (2024 - \$4,520,525).

An estimated total amount of 23,053 volunteering hours (2024 - 19,317 volunteering hours) were received from many members of the community.

13. NET ASSETS

The breakdown of the net assets of the organization is as follows:

| | 2025 | 2024 |
|-------------------------|-----------|-----------|
| | \$ | \$ |
| Unrestricted net assets | 1,094,059 | 682,258 |
| Restricted net assets | 581,328 | 1,233,054 |
| | 1,675,387 | 1,915,312 |

14. CAPITAL MANAGEMENT

The Organization's objective in managing capital is to ensure that necessary funding is in place to provide assistance in the form of emergency food to support children, individuals and families in Airdrie and surrounding areas. The Organization manages capital through annual budgeting techniques, and by continuously monitoring the need for funding of various expenditures. The Organization's capital is maintained through revenue generating activities and through funding and grants from its supporters.

The Organization's capital is defined as total of net assets and deferred contributions which at June 30, 2025 total \$2,538,678 (2024 - \$2,741,646).

15. FINANCIAL INSTRUMENTS

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of June 30, 2025.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its long term debt, obligations under capital leases, and accounts payable.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Organization manages exposure through its normal operating and financing activities. The Organization is exposed to interest rate risk primarily through its variable interest rate on long term debt.

Unless otherwise noted, it is management's opinion that the Organization is not exposed to significant other price risks arising from these financial instruments.